

# GOUVERNEUR HEALTHCARE SERVICES FACILITY

NEW YORK, NEW YORK , 10002



ALEX DESPOTOVICH | CONSTRUCTION MANAGEMENT

FACULTY ADVISOR: DR. JOHN I. MESSNER

APRIL 10, 2012

# PROJECT BACKGROUND

## PRESENTATION OUTLINE

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
- MATERIAL STAGING AND SYSTEM PREFABRICATION
- SUSTAINABLE GREEN ROOF GARDEN
- RECOMMENDATIONS AND CONCLUSIONS
- ACKNOWLEDGEMENTS



- **GOUVERNEUR HEALTHCARE SERVICES FACILITY**
  - New York, New York, 10002
- New York City Health and Hospitals Corporation, HHC
- Design-Bid-Build with CM Agency
  - Dormitory Authority of the State of New York, DASNY
  - Hunter Roberts Construction Group
- Total Project Cost: \$207,000,000
- Project Construction Start Date: January 2009
- Final Project Completion Date: December 2013



# PROJECT BACKGROUND

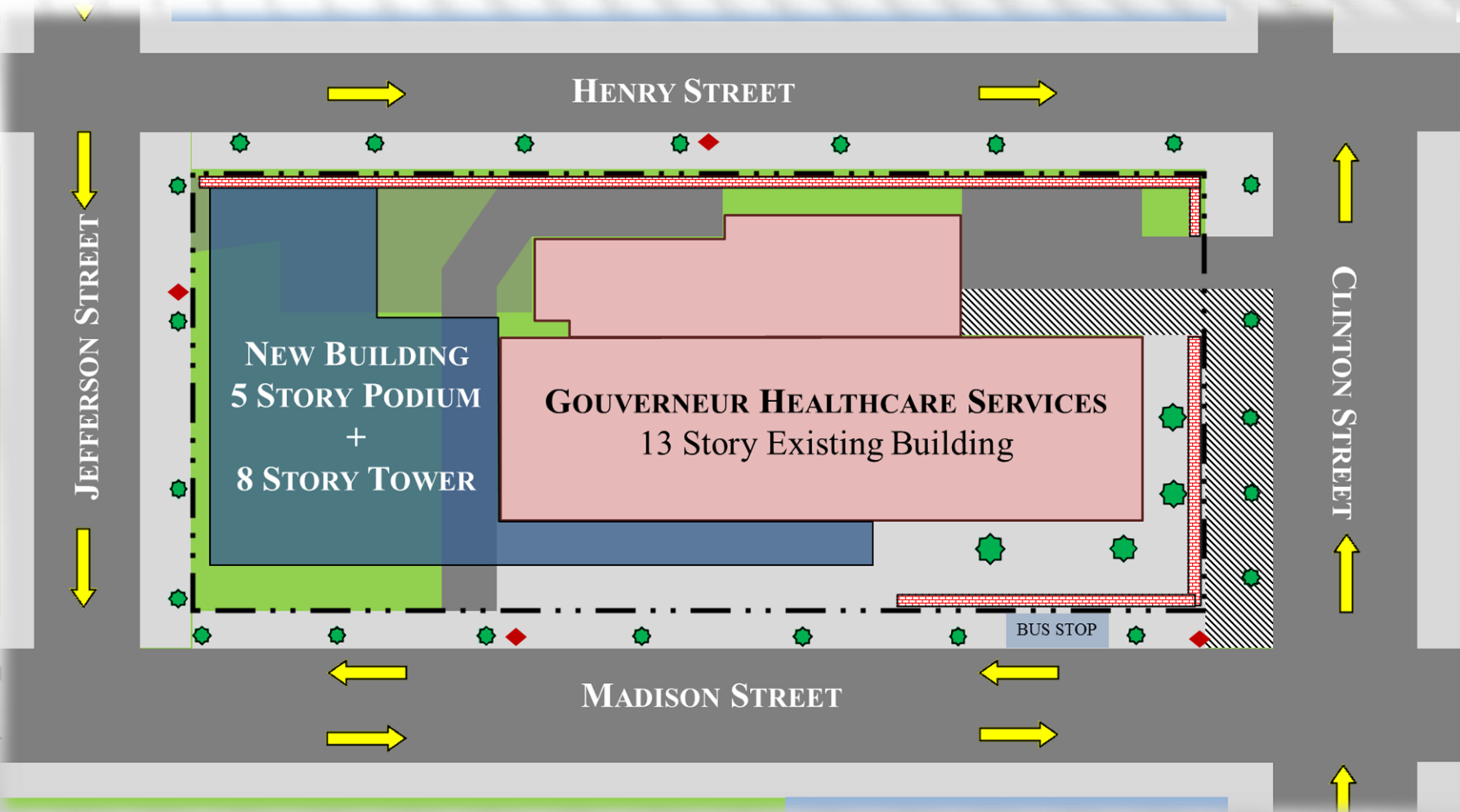
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■ **GOUVERNEUR HEALTHCARE SERVICES FACILITY**

- New York, New York, 10002
- Scope of Work
  - Interior Demolition and Renovation of Existing Building
  - Modernization of Existing Mechanical Infrastructure
  - New 109,000 Square Foot Addition
- Construction Challenges
  - Existing Facility Active During Construction
  - Schedule Phasing of Floor Turnovers
  - Site Logistics of New York City
  - Asbestos Removal throughout Existing Facility



# THE USE OF BUILDING INFORMATION MODELING

## TECHNICAL ANALYSIS BACKGROUND

### PRESENTATION OUTLINE

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
  - TECHNICAL ANALYSIS BACKGROUND
  - THE APPLICATION OF 3D MODELING
  - THE APPLICATION OF VELA SYSTEMS
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
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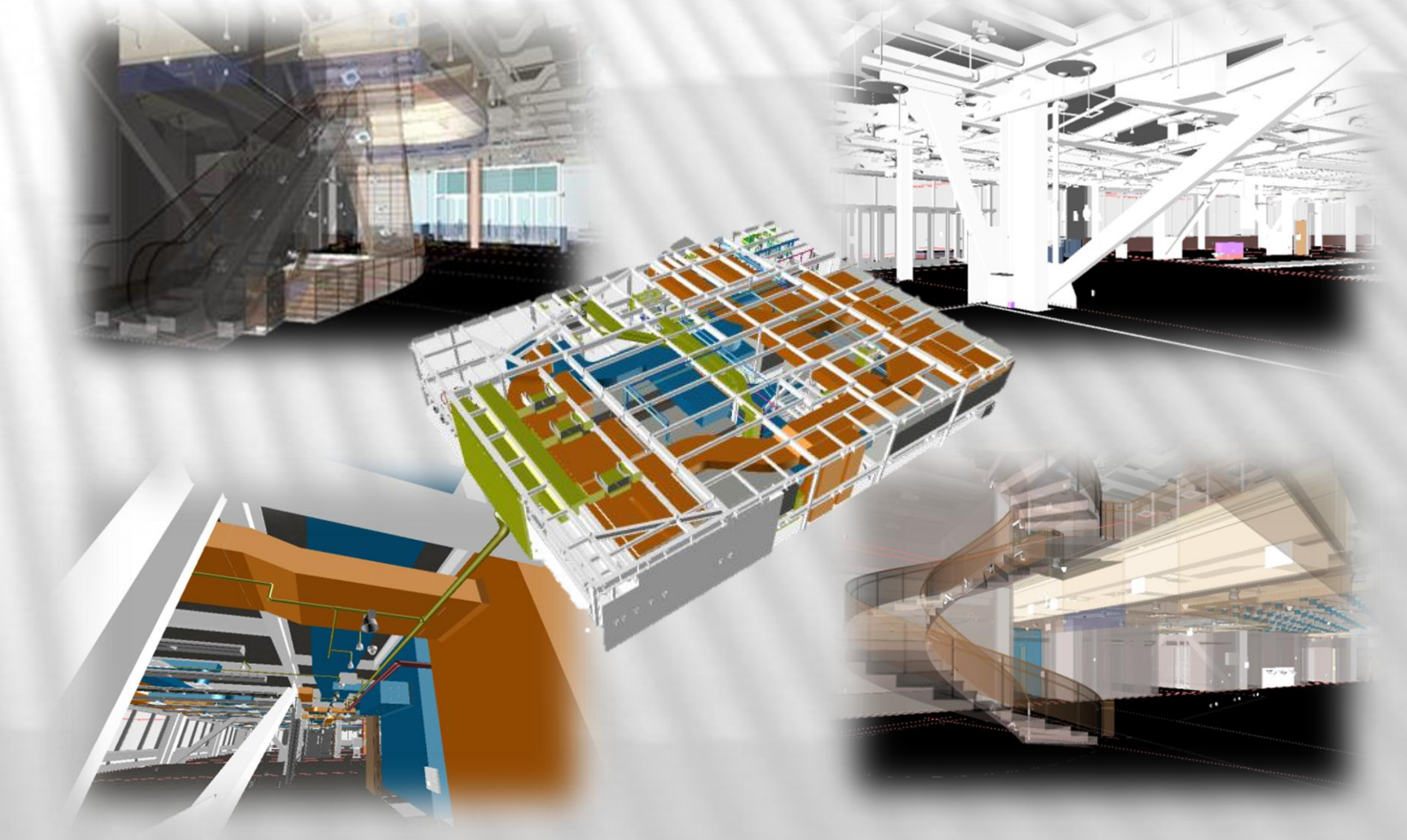


### TECHNICAL ANALYSIS BACKGROUND

- Building Information Modeling methods not applied for design and construction
- Complex MEP systems to support buildings function designed and coordinated in 2-dimensions
- Large facility causes the current punchlist process to be tedious and time consuming

### TECHNICAL ANALYSIS RESEARCH GOALS

- Identify feasibility of implementing 3D model for coordination of design and construction for the new and existing building
- Identify more efficient method for the punch list process



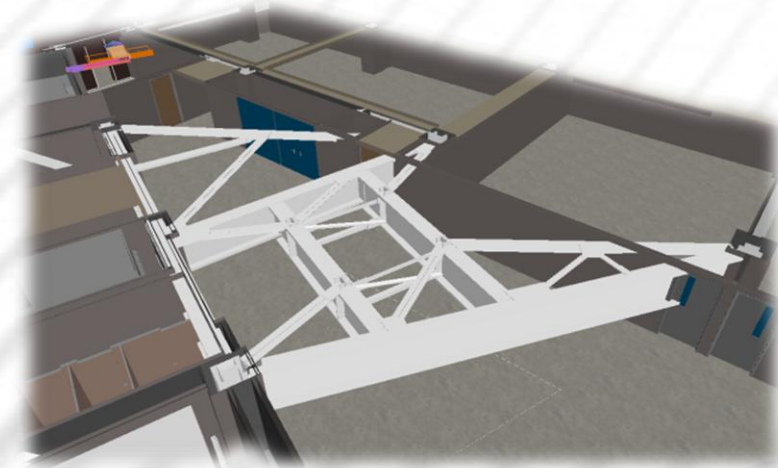
# THE USE OF BUILDING INFORMATION MODELING

## THE APPLICATION OF 3D MODELING

**PRESENTATION OUTLINE**

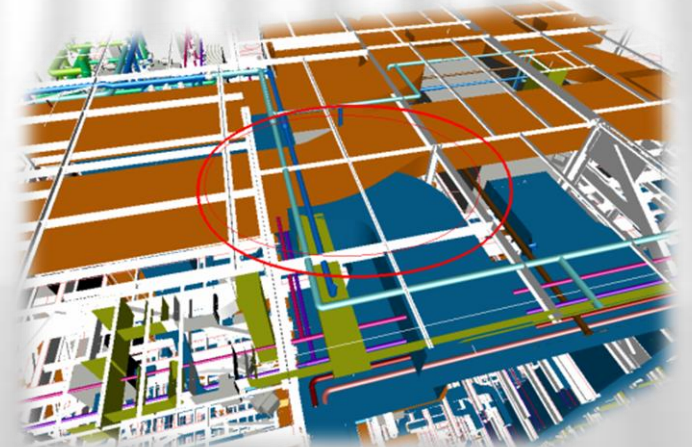
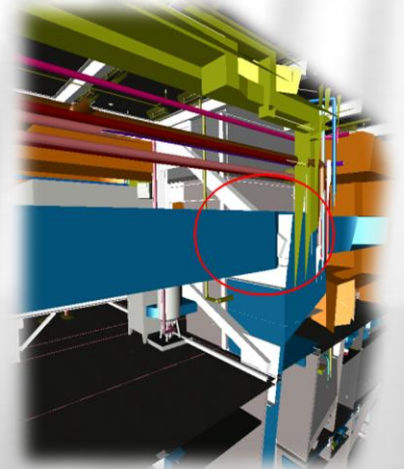
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**TOWER CRANE PLANNING**



**FITERMAN HALL CASE STUDY**

- 400,000 ft<sup>2</sup>, 14-story educational facility in New York, New York
- Hunter Roberts Construction Group initiated utilization of 3D model for design and construction coordination
  - 75 to 100 clashes per floor
  - Reduce changes orders and increase communication
- Most Beneficial:
  - Tower Crane Planning
  - Mechanical Penthouse Coordination



**GOUVERNEUR HEALTHCARE SERVICES APPLICATION OF 3D MODEL**

- Utilized 3D and 4D model for sequencing of major equipment of the existing 14<sup>th</sup> floor mechanical equipment room
- NEW BUILDING CONSTRUCTION
  - Feasible to utilize 3D model for design and construction coordination
  - Reduce clashes between systems in the field – change order reduction
  - Primary Concern – Modeling new to existing building
- EXISTING BUILDING CONSTRUCTION
  - Not feasible to utilize 3D model due to schedule phasing
  - Inaccuracy of as-builts unreliable for 3D model
  - Laser scanning cause delays in phased schedule

# THE USE OF BUILDING INFORMATION MODELING

## THE APPLICATION OF VELA SYSTEMS

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### HUDSON GREENE CASE STUDY

- Two 50-story residential towers, 1.5 million ft<sup>2</sup>
- Utilized VELA Systems software to increase efficiency of punchlist process
  - VELA-equipped tablets for field personnel
- Project Benefits
  - Increased Efficiency
  - Document Management
  - Increased Communication
- Future Recommendations
  - Use of iPad for Tablets
  - Training within company



### PROJECT COST AND SCHEDULE IMPACT

Item	Cost
Project Setup on VELA Systems' Servers	\$5000 – One Time Cost
VELA Training Session – 1 Day	\$3000 – One Time Cost
License Cost per User – 8 Total Users	\$200 per Month per User - \$1600 per month
Field Tablets – 4 Total Tablets	\$3000 per Tablet - \$12,000 Total

### 12 APARTMENT UNITS PER FLOOR PER BUILDING

- 134 man hours for traditional process and 33 for VELA punchlist process

**TOTAL MAN HOUR SAVINGS: 10,100 hrs.**

# THE USE OF BUILDING INFORMATION MODELING

## THE APPLICATION OF VELA SYSTEMS

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### GOUVERNEUR HEALTHCARE SERVICES APPLICATION OF VELA FOR PUNCHLIST

- Utilized VELA Systems software to increase efficiency of punchlist process
  - VELA-equipped tablets for field personnel
- Lessons Learned from Hudson Greene
  - Use iPad for Tablets to reduce costs
  - Train personnel within company to reduce costs

### PROJECT COSTS IMPACT

Item	Cost
Project Setup on VELA Systems' Servers	\$5000 – One Time Cost
VELA Training Session – 1 Day	\$0
License Cost per User – 4 Total Users	\$200 per Month per User - \$800 per month
Field Tablets – 2 Total Tablets	\$700 per Tablet - \$1,400 Total

### PROJECT SCHEDULE IMPACTS

FLOORS SIX THROUGH 11 - 40 RESIDENTIAL SPACES

- 160 man hours for traditional process and 36 for VELA punchlist process

FLOORS TWO THROUGH FIVE – 60 EXAM AND CONSULT SPACES

- 203 man hours for traditional process and 42 for VELA punchlist process

**TOTAL MAN HOUR SAVINGS: 2000 hrs.**  
**TOTAL COST: \$25,000**

# SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY

## TECHNICAL ANALYSIS BACKGROUND

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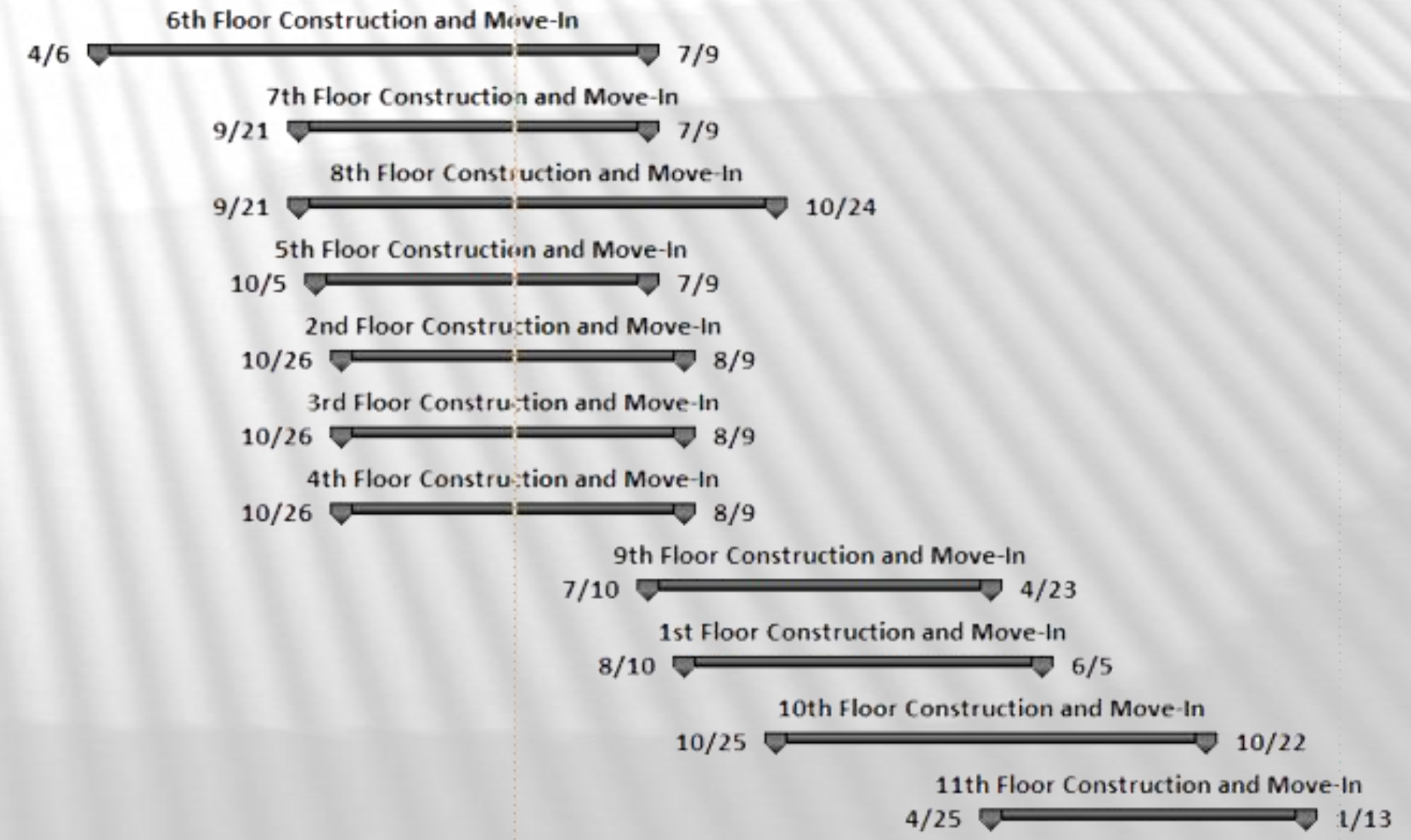


**TECHNICAL ANALYSIS BACKGROUND**

- Owner turns over floors to construction for demolition and renovation in scattered order
- Residential floors six through eleven contain identical floor layouts and share phasing relationship
- Phasing relationship is affected by the duration in which owner can move occupants from existing to newly renovated spaces

**TECHNICAL ANALYSIS RESEARCH GOALS**

- Perform schedule re-sequencing to create a direct relationship between residential floors
- Identify more efficient method to managing the occupancy move-in process for newly constructed and renovated floors





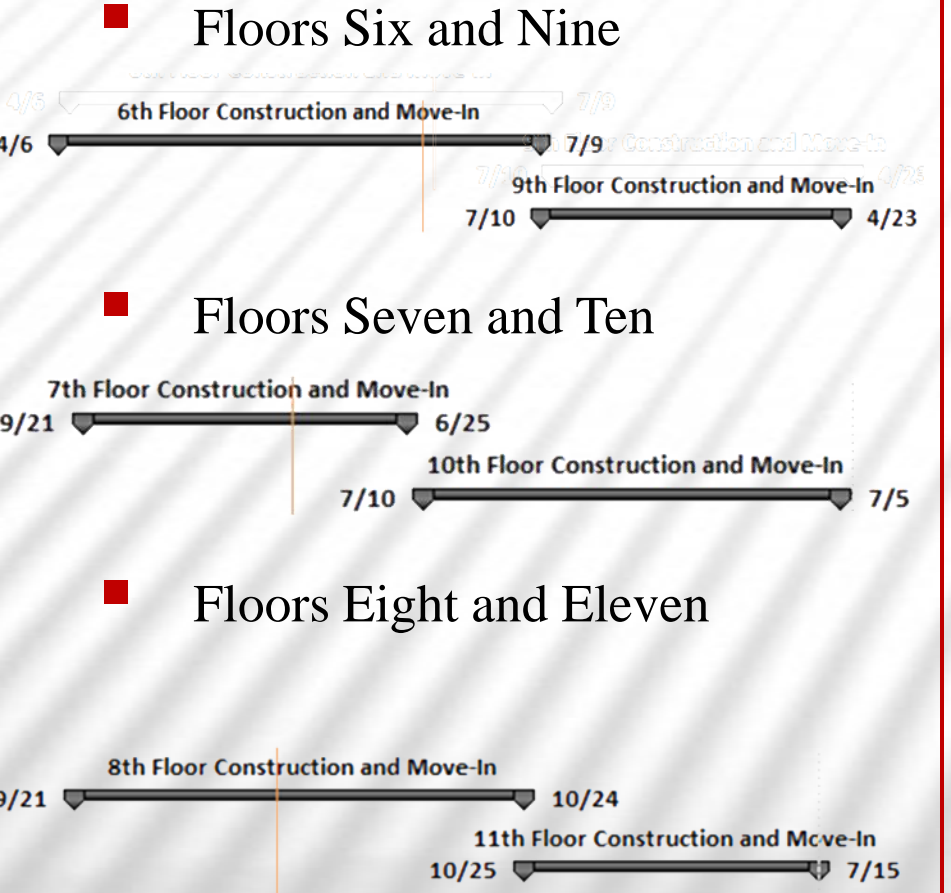
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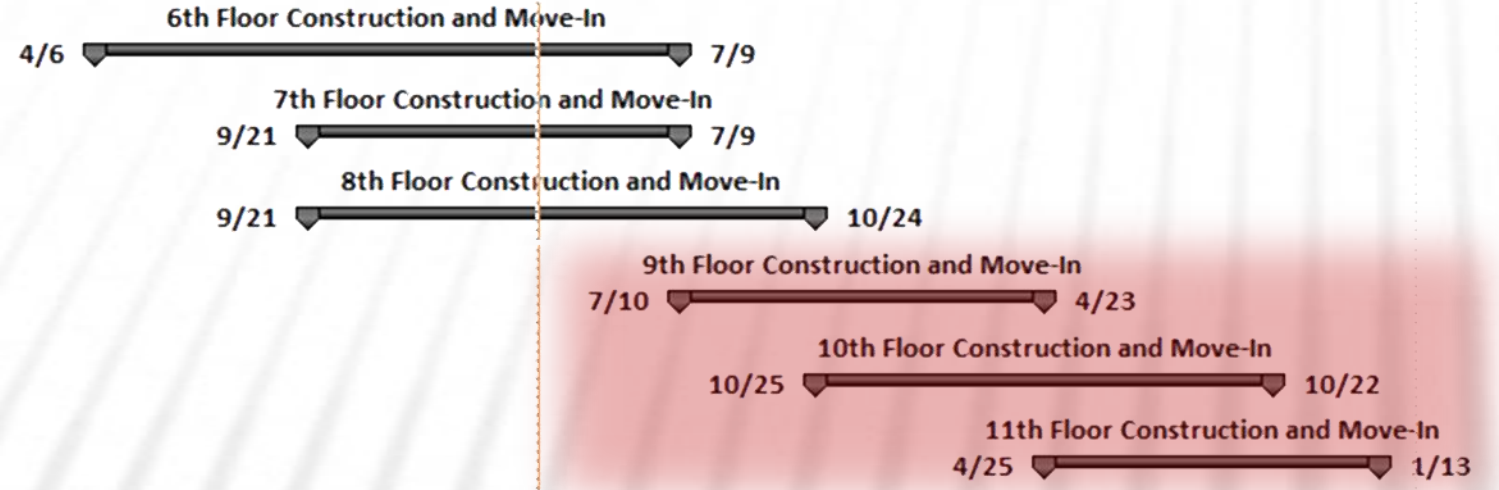
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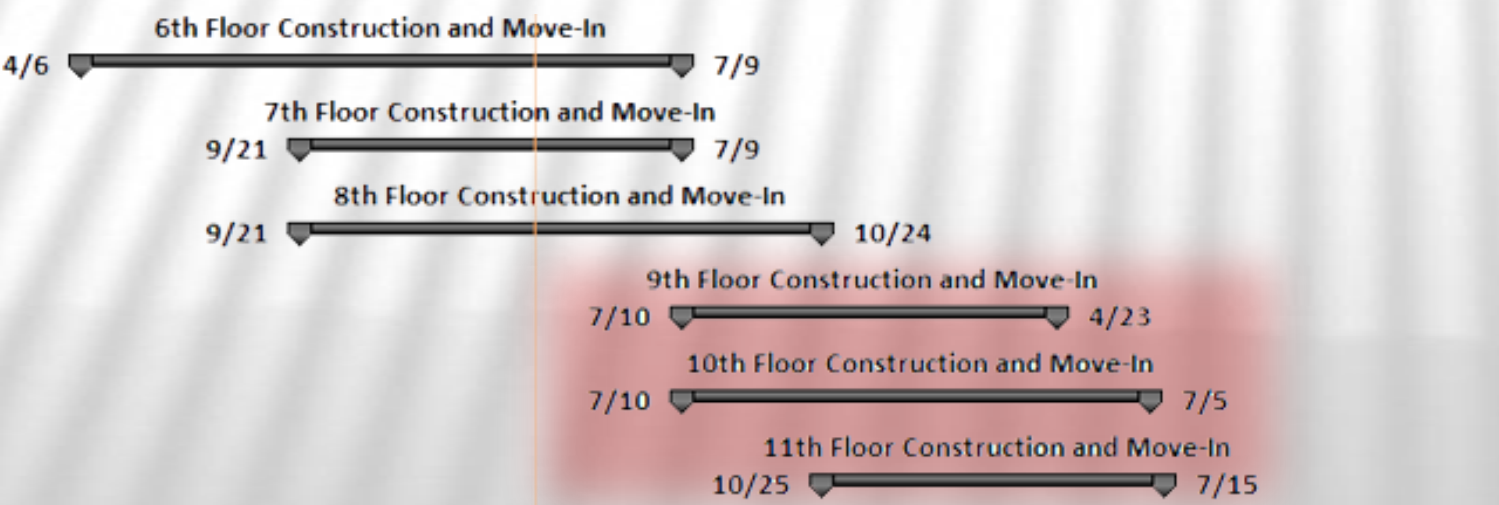
**CREATE RELATIONSHIP BETWEEN**



**ORIGINAL PHASING RELATIONSHIP**



**RE-SEQUENCED PHASING RELATIONSHIP**



**ORIGINAL VERSUS RE-SEQUENCED SCHEDULE REDUCTION**

Task Name	Original Schedule		Re-Sequenced Schedule		Duration Saved
	Start	Finish	Start	Finish	
10th Floor Construction and Move-In	10/25/2012	10/22/2013	7/10/2012	7/5/2013	<b>107</b>
11th Floor Construction and Move-In	4/25/2013	1/13/2014	10/25/2012	7/15/2013	<b>182</b>
<b>Project Substantial Completion</b>	<b>12/30/2013</b>	<b>12/30/2013</b>	<b>7/15/2013</b>	<b>7/15/2013</b>	<b>168</b>

**SCHEDULE RE-SEQUENCING GENERAL CONDITIONS COST SAVINGS**

Task Name	Duration Saved	General Conditions per Day	Total Cost Savings
Project Substantial Completion	168	\$ 10,013	\$ 1,682,184
<b>Total</b>			<b>\$ 1,682,184</b>

**DURATION SAVINGS: 168 Days**  
**COST SAVINGS: \$1,682,184**

# SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY

## RE-SEQUENCING THE PROJECT SCHEDULE

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**LEGEND**

Occupied Floors

Under Construction



**CREATES EFFICIENT FLOW OF CONSTRUCTION**

PHASE I



PHASE II



PHASE III



PHASE IV



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**NEW YORK CITY HHC FACILITY MAP**



**SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY**  
**OWNER CONCERNS**

**FACILITY BUSINESS PLAN**

- How much revenue will be lost as a result of re-sequencing?
- Long-term residential care spaces = \$255.27 per day per occupant
- Average of 50% occupancy for 40 patients per residential floor

**POTENTIAL PATIENT REVENUE LOSS**

Task Name	Duration Saved	Patient Revenue	Patients per Floor	Total Revenue
10th Floor Construction and Move-In	107	\$ 255.27	20	\$ 546,278
11th Floor Construction and Move-In	182	\$ 255.27	20	\$ 929,1823
<b>Total Revenue</b>				<b>\$ 1,475,461</b>

**POTENTIAL REVENUE VERSUS GENERAL CONDITION COST SAVINGS**

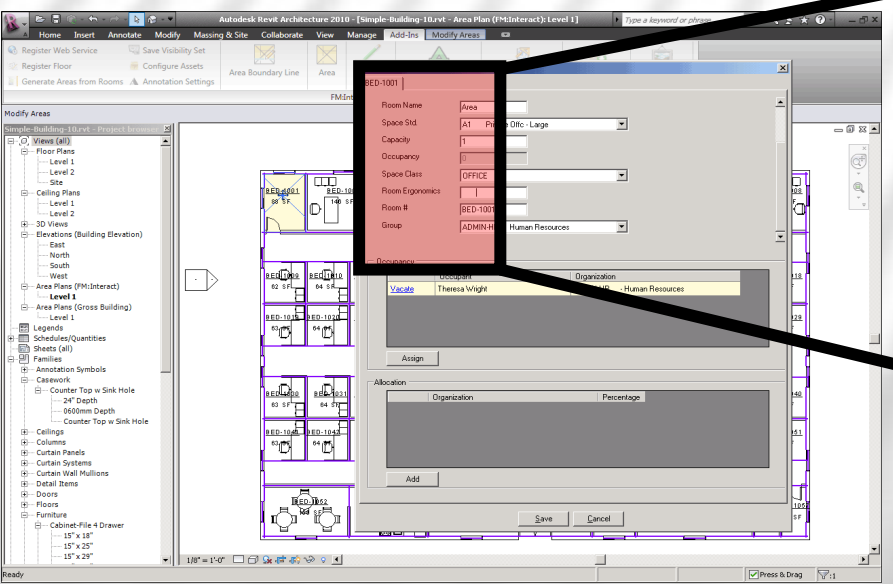
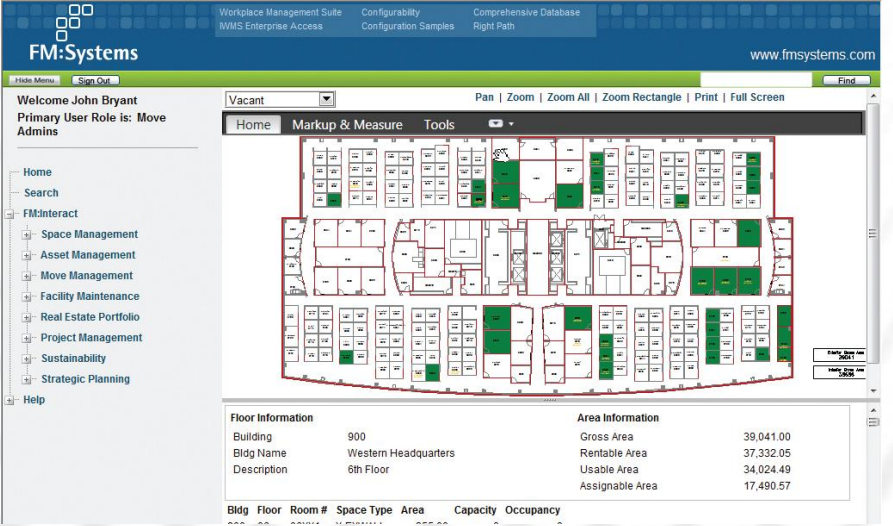
Item	Cost
General Conditions of Construction Manager	\$ 1,682,184
10 <sup>th</sup> and 11 <sup>th</sup> Floor Revenue Loss	\$ (1,475,461)
<b>Total Cost Savings</b>	<b>\$ 206,723</b>

**TOTAL COST SAVINGS: \$206,723**

# SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY FACILITY MANAGEMENT TOOLS

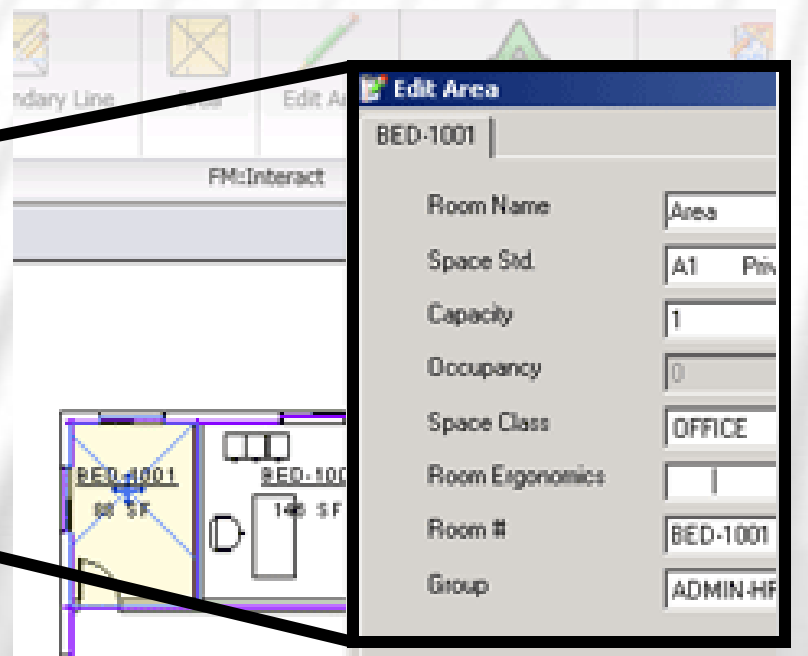
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## FM:SYSTEMS INTERACT MOVE MANAGEMENT SOFTWARE

- Manage building occupancy moves
- Cut down time and costs related to occupancy moves
  - “Twice the people in the half the time” – FM:Systems



- Color code departments and rooms to manage individuals locations before and after moving
- Manage individual assets during moves

## COST AND SCHEDULE ANALYSIS

- Overall System Cost based on 2-year period of use: **\$129,548**
- New Building Move-In Reduction: **14 days**
- Existing Building Move-In Reduction: **7 days/floor**
- Overall Schedule Reduction: **14 days**
- General Conditions Cost Savings: **\$140,182**
- Revenue Generated through Reduction: **\$428,854**

**OVERALL DURATION SAVINGS: 14 Days**  
**TOTAL COST SAVINGS: \$439,488**

# MATERIAL STAGING AND SYSTEM PREFABRICATION TECHNICAL ANALYSIS BACKGROUND

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  - MIAMI VALLEY HOSPITAL CASE STUDY
  - AREA OF IMPLEMENTATION
  - PROJECT SPECIFIC MODULES
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## TECHNICAL ANALYSIS BACKGROUND

- Site access for material is a daily challenge for project team
- High volume of complex MEP equipment to support new buildings function

## TECHNICAL ANALYSIS RESEARCH GOALS

- Utilize integrated, prefabricated MEP racks to reduce construction cost and schedule
- Identify more efficient approach to material delivery and site utilization
- Identify any issues that may arise with prefabrication and New York City construction unions



# MATERIAL STAGING AND SYSTEM PREFABRICATION

## MIAMI VALLEY HOSPITAL CASE STUDY

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### MIAMI VALLEY HOSPITAL CASE STUDY

- \$137 million, 12-story, 484,000 SF diagnostic and treatment facility
- Major Prefabricated Components
  - Patient Rooms
  - Integrated MEP Racks
  - Temporary Pedestrian Footbridge
- Integrated MEP Racks
  - 16 foot corridors – Two 8x22 foot modules
  - Just-In-Time delivery method
  - 300% increase in labor productivity

3D Coordination Model



Working at Bench Height



Racks Complete for Delivery



Racks Delivered to Site



Crane Lifts Racks to Floor



Racks Installed in Corridor



# MATERIAL STAGING AND SYSTEM PREFABRICATION

## AREA OF IMPLEMENTATION

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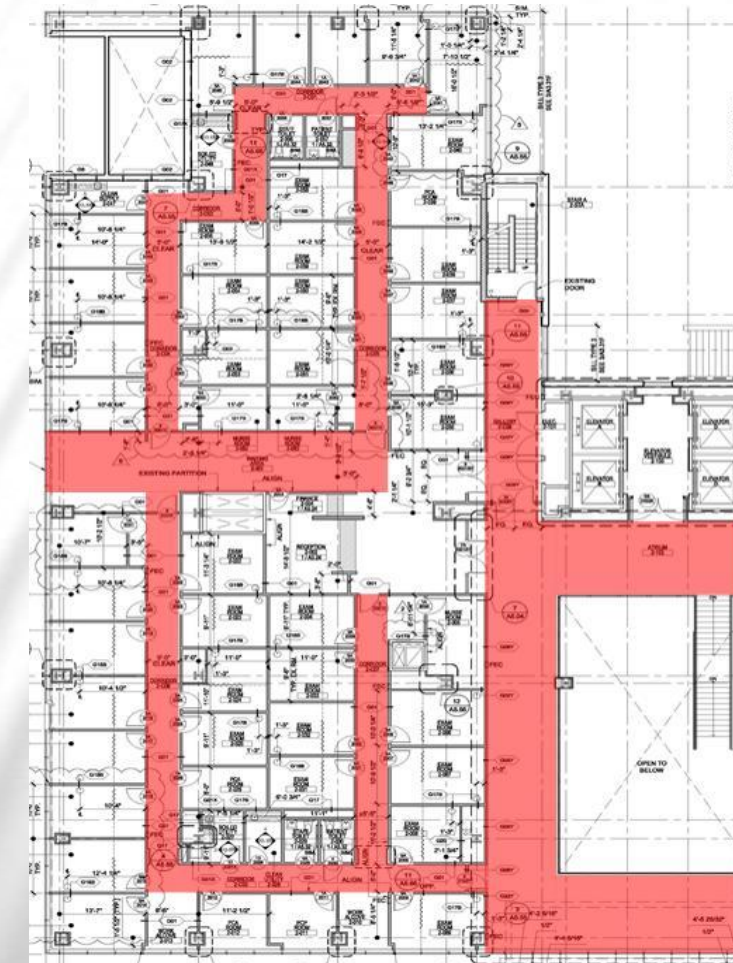
### CORRIDOR LOCATION OF RACKS

- 2<sup>nd</sup> Floor Exam Room and Atrium
- 3<sup>rd</sup> Floor Exam Room and Atrium
- 4<sup>th</sup> Floor Mixed-Use and Atrium
- 5<sup>th</sup> Floor Consult and Group Room



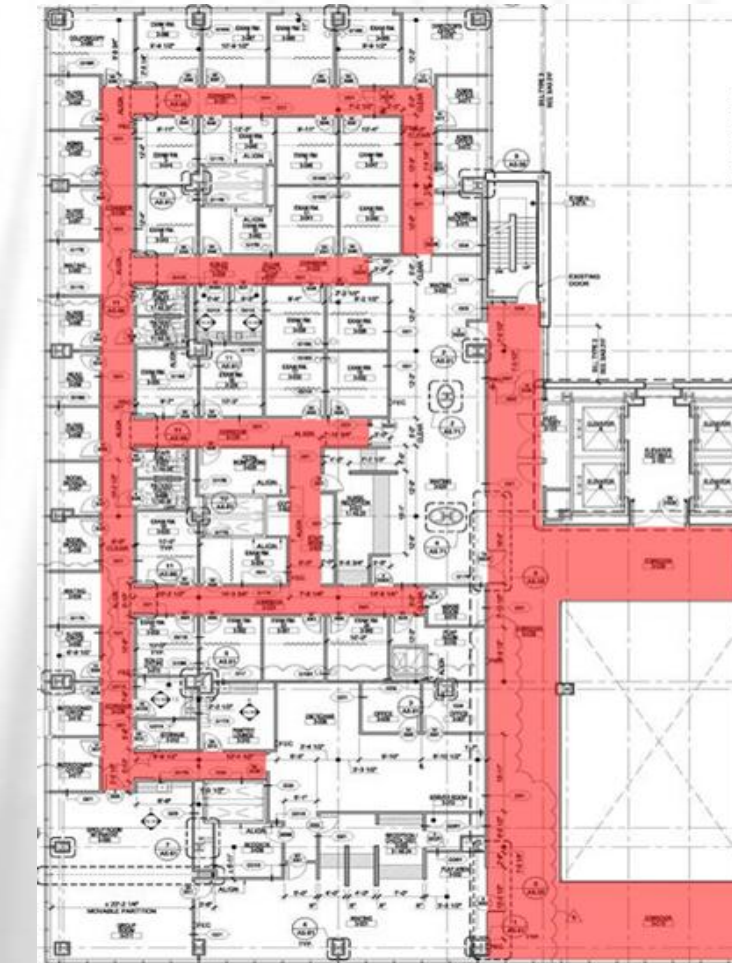
### 2<sup>ND</sup> FLOOR

4557 FT<sup>2</sup> OR 28% CEILING USAGE



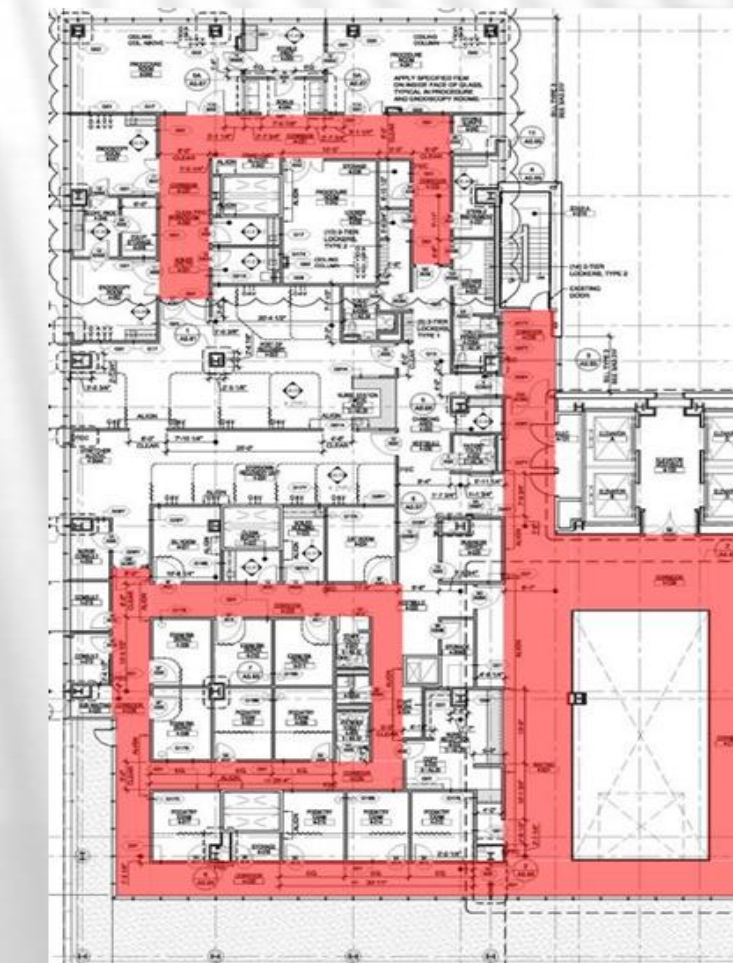
### 3<sup>RD</sup> FLOOR

4011 FT<sup>2</sup> OR 24% CEILING USAGE



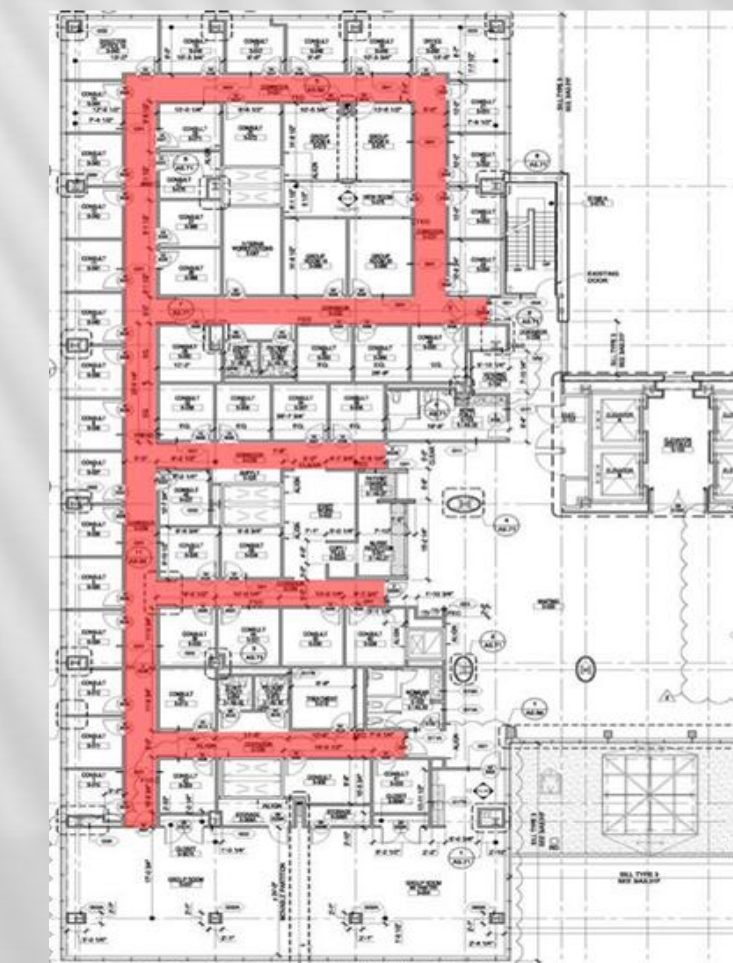
### 4<sup>TH</sup> FLOOR

3946 FT<sup>2</sup> OR 26% CEILING USAGE



### 5<sup>TH</sup> FLOOR

1990 FT<sup>2</sup> OR 13% CEILING USAGE



# MATERIAL STAGING AND SYSTEM PREFABRICATION

## PROJECT SPECIFIC MODULES

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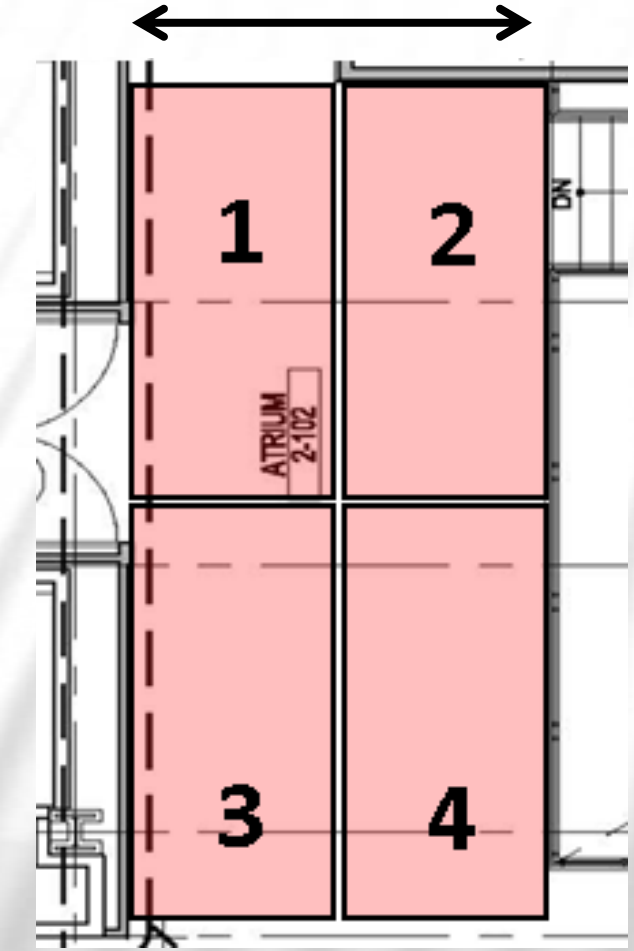
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**MODULES BY CORRIDOR TYPE**

- 5 ft. Corridor: 1 – 5 ft. Module
- 8 ft. Corridor: 1 – 8 ft. Module
- 12 ft. Corridor: 2 – 6 ft. Modules
- 16 ft. Corridor: 2 – 8 ft. Modules

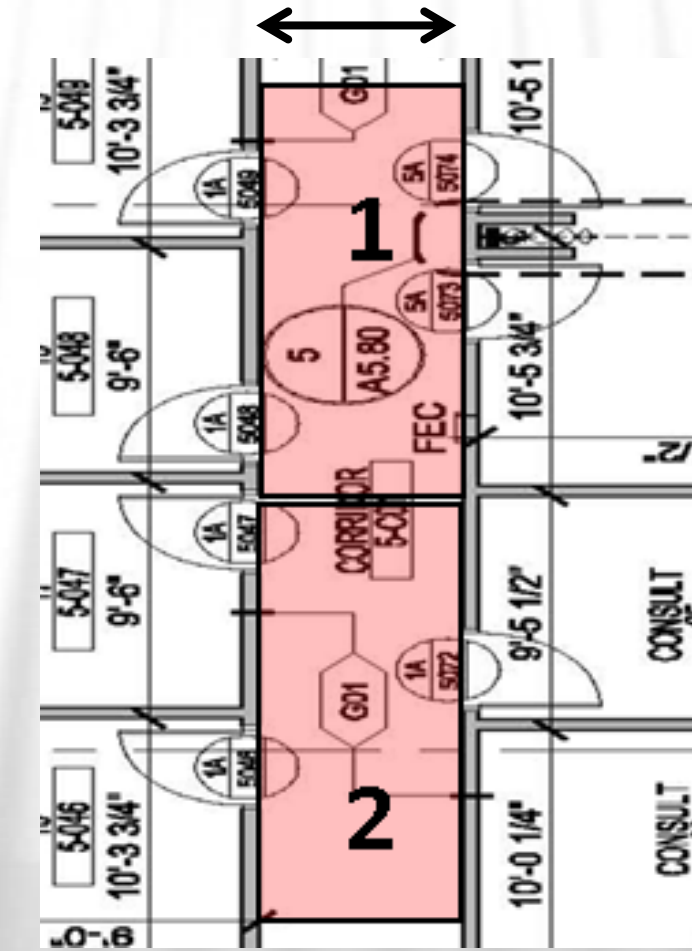


2 Modules – 12' to 16' Corridors



20 ft. Modules

1 Modules – 5' to 8' Corridors



**QUANTITY OF MEP RACK TAKE-OFF**

Space Designation	Length of Rack	Area of Prefabrication	
Second Floor	5 ft Corridor	325	1625
	8 ft Corridor	37	296
	12 ft Corridor	137	1644
	16 ft Corridor	62	992
	<b>Total</b>	<b>561</b>	<b>4495</b>
Third Floor	5 ft Corridor	355	1775
	8 ft Corridor	37	296
	12 ft Corridor	79	948
	16 ft Corridor	62	992
	<b>Total</b>	<b>533</b>	<b>4011</b>
Fourth Floor	5 ft Corridor	290	1450
	8 ft Corridor	150	1200
	12 ft Corridor	64	768
	16 ft Corridor	33	528
	<b>Total</b>	<b>537</b>	<b>3946</b>
Fifth Floor	5 ft Corridor	398	1990
	<b>Total</b>	<b>398</b>	<b>1990</b>



# MATERIAL STAGING AND SYSTEM PREFABRICATION

## MATERIAL STAGING PLAN

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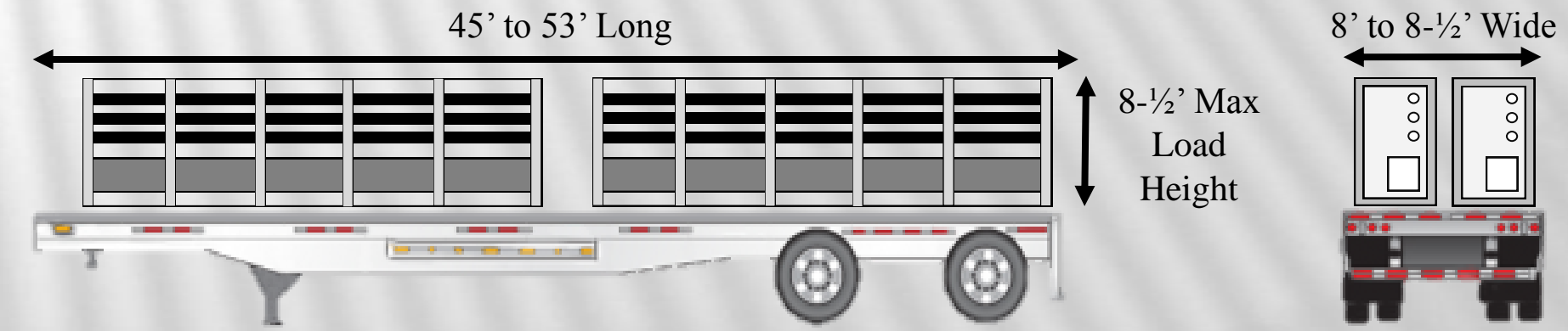
**JUST-IN-TIME CONSTRUCTION APPROACH**

- Maximum efficiency for production and delivery of racks
- Understand manufacturing versus delivery versus installation rates

**QUANTITY OF 20 FT. MEP MODULES**

Corridor Width	Module Specifications			Total Quantity of 20 ft. Modules
	Quantity	Width	Total Length	
5 ft.	1	5 ft	1368	68
8 ft.	1	8 ft	224	11
12 ft.	2	6 ft	280	28
16 ft.	2	8 ft	157	16
<b>Total</b>				<b>123</b>

- 4 racks per truck = **32 Deliveries**
- Multiple warehouses with 10 to 15 miles of site
- Short Haul Flatbed Truck = \$2.66 per mile<sup>21</sup>
- Estimated Delivery Cost: between **\$2265 and \$3400**



# MATERIAL STAGING AND SYSTEM PREFABRICATION UNION ANALYSIS

## PRESENTATION OUTLINE

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
- MATERIAL STAGING AND SYSTEM PREFABRICATION**
  - TECHNICAL ANALYSIS BACKGROUND
  - MIAMI VALLEY HOSPITAL CASE STUDY
  - AREA OF IMPLEMENTATION
  - PROJECT SPECIFIC MODULES
  - MATERIAL STAGING
  - UNION ANALYSIS**
  - COST AND SCHEDULE ANALYSIS
- SUSTAINABLE GREEN ROOF GARDEN
- RECOMMENDATIONS AND CONCLUSIONS
- ACKNOWLEDGEMENTS



### ■ ATLANTIC YARDS PROJECT

- \$4.9 billion basketball arena and 16 high-rise buildings in Brooklyn, New York
- Seeking prefabrication of 350-unit apartment complex
- Reduction of pay from on-site to warehouse about 60%

### ■ INDUSTRY PROFESSIONALS

- Purchased and assembled outside of New York City by non-union workers
- Must be installed on-site by union laborers



# MATERIAL STAGING AND SYSTEM PREFABRICATION

## COST AND SCHEDULE ANALYSIS

**PRESENTATION OUTLINE**

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
- MATERIAL STAGING AND SYSTEM PREFABRICATION**
  - TECHNICAL ANALYSIS BACKGROUND
  - MIAMI VALLEY HOSPITAL CASE STUDY
  - AREA OF IMPLEMENTATION
  - PROJECT SPECIFIC MODULES
  - MATERIAL STAGING
  - UNION ANALYSIS
  - COST AND SCHEDULE ANALYSIS**
- SUSTAINABLE GREEN ROOF GARDEN
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**COST AND SCHEDULE ASSUMPTIONS**

- 150% Productivity Increase
- 40% Compensation Reduction
- 8-hour work days



**SCHEDULE REDUCTION FROM MEP MODULES**

Installation Activity	Original Installation Duration	Prefabrication Installation Duration	Duration Reduction
Mechanical Installation	195	128	66
Electrical Installation	118	78	40
Plumbing Installation	217	143	74
Fire Protection Installation	59	39	20
<b>Total</b>			<b>200</b>

**WAGE REDUCTION FROM ON-SITE TO WAREHOUSE CONDITIONS**

Contractor	Hourly Wages		Quantity of Laborers	Daily Costs per Contractor	
	Union On-Site	Union Off-Site		Union On-Site	Union Off-Site
Mechanical	\$ 109.57	\$ 65.74	6	\$ 5,259.36	\$ 3,155.62
Electrical	\$ 101.67	\$ 61.00	5	\$ 4,066.80	\$ 2,440.08
Plumbing	\$ 103.31	\$ 61.99	6	\$ 4,958.88	\$ 2,975.33
Fire Protection	\$ 134.80	\$ 80.88	3	\$ 3,235.20	\$ 1,941.12

**TOTAL LABOR COST SAVINGS**

Contractor	Original Labor Costs	Prefabrication Labor Costs	Total Cost Savings
Mechanical	\$ 1,023,734	\$ 405,399	\$ 618,336
Electrical	\$ 478,662	\$ 189,550	\$ 289,112
Plumbing	\$ 1,077,565	\$ 426,716	\$ 650,849
Fire Protection	\$ 190,392	\$ 75,395	\$ 114,996
<b>Total</b>	<b>\$ 2,770,353</b>	<b>\$ 1,097,060</b>	<b>\$ 1,673,293</b>

**OVERALL DURATION SAVINGS: 200 Days**  
**TOTAL COST SAVINGS: \$1,673,293**

# SUSTAINABLE GREEN ROOF GARDEN

## TECHNICAL ANALYSIS BACKGROUND

### PRESENTATION OUTLINE

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
- MATERIAL STAGING AND SYSTEM PREFABRICATION
- SUSTAINABLE GREEN ROOF GARDEN**
  - TECHNICAL ANALYSIS BACKGROUND**
  - ORIGINAL VS. PROPOSED GREEN ROOF DESIGN
  - PROPOSED GREEN ROOF DESIGN
  - CONSTRUCTABILITY REVIEW
  - STRUCTURAL BREADTH ANALYSIS
  - MECHANICAL BREADTH ANALYSIS
  - COST AND SCHEDULE ANALYSIS
- RECOMMENDATIONS AND CONCLUSIONS
- ACKNOWLEDGEMENTS



### TECHNICAL ANALYSIS BACKGROUND

- Alternate roof design included sustainable roof garden on the 6<sup>th</sup> floor roof of the new building
- Financial restrictions prevented the owner from moving forward with implementing the green roof design

### TECHNICAL ANALYSIS RESEARCH GOALS

- Provide an area for use of occupants, increase energy efficiency, and potentially save the owner long term money
- Determine impact of green roof to building mechanical and structural systems



**SUSTAINABLE GREEN ROOF GARDEN**  
**ORIGINAL VS. PROPOSED GREEN ROOF DESIGN**

**PRESENTATION OUTLINE**

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
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- SUSTAINABLE GREEN ROOF GARDEN**
  - TECHNICAL ANALYSIS BACKGROUND
  - ORIGINAL VS. PROPOSED GREEN ROOF DESIGN**
  - PROPOSED GREEN ROOF DESIGN
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**LEGEND**

- Utilized Green Roof Space
- Potential Green Roof Space
- Mechanical Space



**ORIGINAL GREEN ROOF DESIGN**

2250 FT<sup>2</sup> OF ROOF UTILIZED



**PROPOSED GREEN ROOF DESIGN**

7050 FT<sup>2</sup> OF ROOF UTILIZED



# SUSTAINABLE GREEN ROOF GARDEN

## PROPOSED GREEN ROOF DESIGN

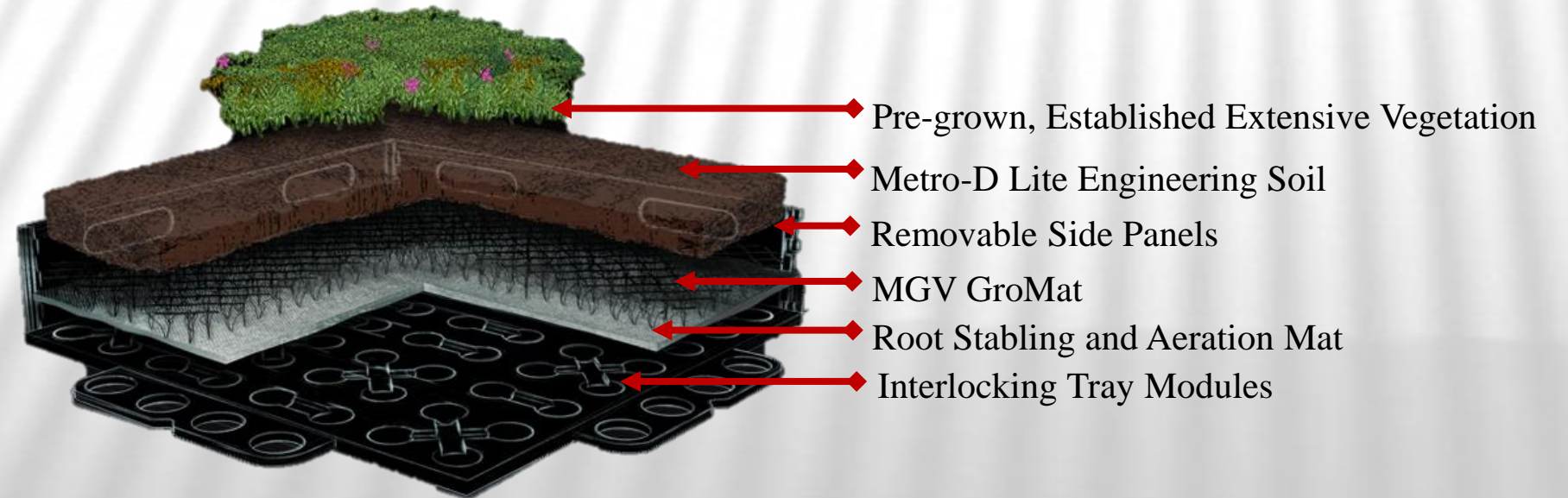
**PRESENTATION OUTLINE**

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
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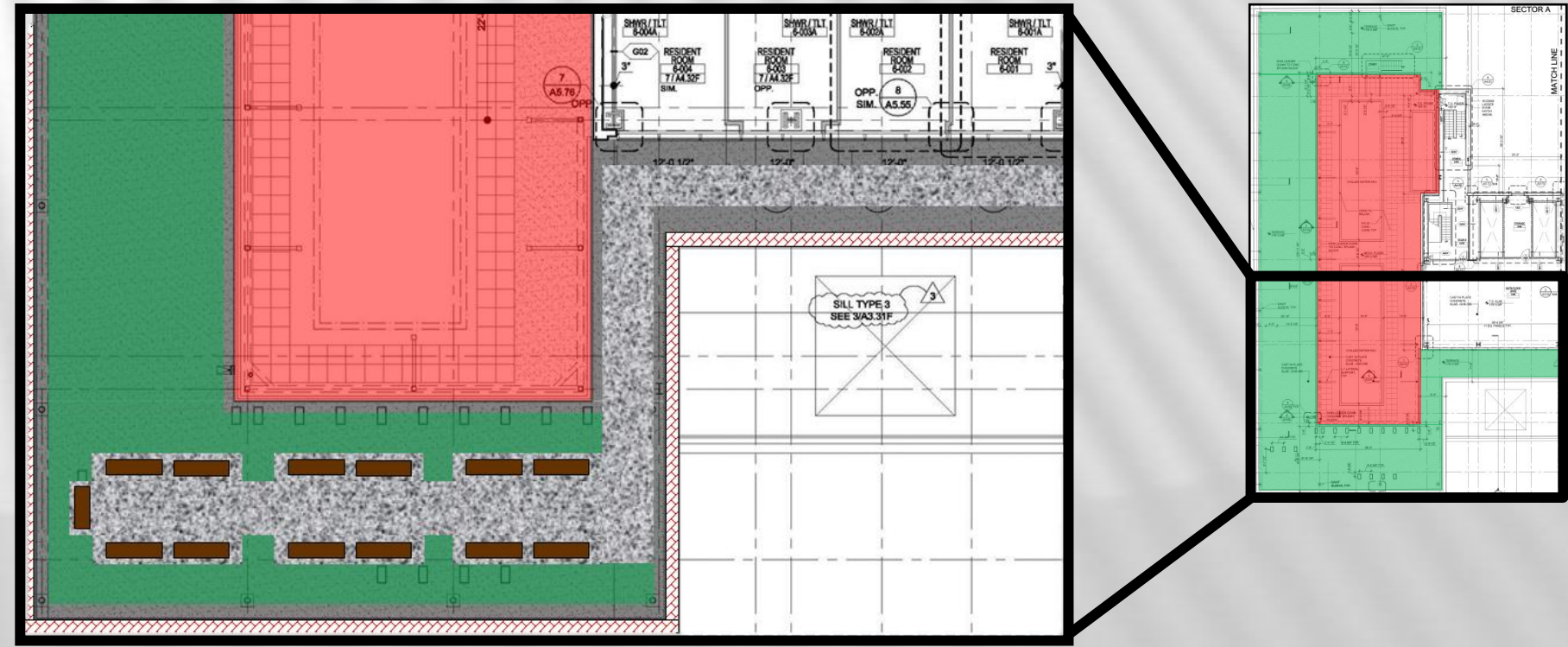
**GROROOF GREEN ROOF SYSTEM**

- 18"x18"x4.5" Extensive I Hybrid Modular Green Roof system
- Interlocking trays with 100% removable side panels
  - Allows for full soil integration with adjacent modules maximizing the thermal value of the system
- GroRoof Paver Modules with 2" Lightweight Concrete Pavers



**PROPOSED GREEN ROOF MATERIAL BREAKDOWN**

Material	Total Square Footage
18"x18"x4.5" GroRoof Extensive I modules	4075 SF
GroRoof Paver Platforms and 2" Lightweight Concrete Pavers	1030 SF
Roofing Ballast	1945 SF
<b>Total</b>	<b>7050 SF</b>



# SUSTAINABLE GREEN ROOF GARDEN

## STRUCTURAL BREADTH ANALYSIS

**PRESENTATION OUTLINE**

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
- MATERIAL STAGING AND SYSTEM PREFABRICATION
- SUSTAINABLE GREEN ROOF GARDEN**
  - TECHNICAL ANALYSIS BACKGROUND
  - ORIGINAL VS. PROPOSED GREEN ROOF DESIGN
  - PROPOSED GREEN ROOF DESIGN
  - CONSTRUCTABILITY REVIEW
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**EQUATIONS**

LIVE LOAD REDUCTION:

$$L_r = L_o \left[ .25 + \frac{15}{\sqrt{K_{LL} A_t}} \right]$$

FACTORED DISTRIBUTED LOAD:

$$W = (1.2)(D_L) + (1.6)(L_R)$$

$$w_u = (W)(Tributary Area)$$

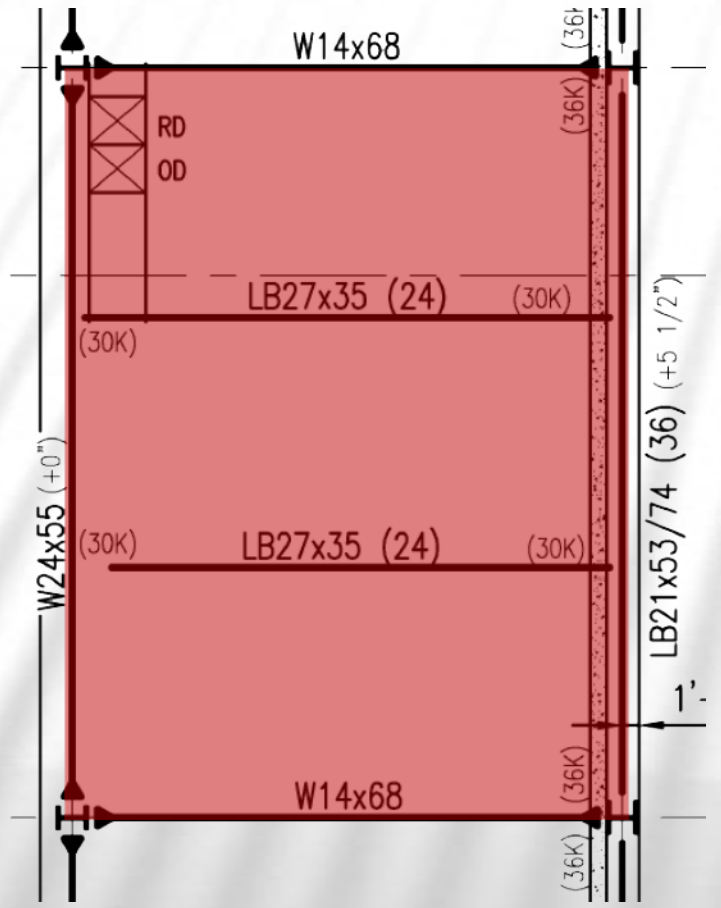
FACTORED BENDING MOMENT:

$$M_u = \frac{(w_u)(l^2)}{8}$$

FACTORED SHEAR:

$$V_u = \frac{w_u \times Length}{2}$$

**TYPICAL SIXTH FLOOR ROOF BAY**



**STRUCTURAL MEMBERS**

GIRDERS:

- (1) – 30 ft. W24x55
- (1) – 30 ft. LB21x53/74 (36)

BEAMS:

- (2) – 22 ft. LB27x35 (24)
- (2) – 22 ft. W14x68

**ALL MEMBERS - ACCEPTABLE DESIGN**

**LIVE AND DEAD LOADS ON SIXTH FLOOR ROOF**

Item	Load
4 - ¼ " Lightweight Concrete on 2" LOK-Floor	55 lb/ft <sup>2</sup>
Ceiling	2 lb/ft <sup>2</sup>
Mechanical and Electrical	10 lb/ft <sup>2</sup>
Fire Protection and Miscellaneous	5 lb/ft <sup>2</sup>
Insulation	1 lb/ft <sup>2</sup>
GroRoof Extensive Hybrid Modules	26 lb/ft <sup>2</sup>
Beam/Girder Self-Weight (Assumption)	5 lb/ft <sup>2</sup>
<b>Total Dead Load</b>	<b>104 lb/ft<sup>2</sup></b>
ASCE Roof Garden Live Garden (Table 4-1)	100 lbs/ft <sup>2</sup>
<b>Total Live Load</b>	<b>100 lbs/ft<sup>2</sup></b>

# SUSTAINABLE GREEN ROOF GARDEN

## MECHANICAL BREADTH ANALYSIS

**PRESENTATION OUTLINE**

- PROJECT BACKGROUND
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- SUSTAINABLE GREEN ROOF GARDEN
  - TECHNICAL ANALYSIS BACKGROUND
  - ORIGINAL VS. PROPOSED GREEN ROOF DESIGN
  - PROPOSED GREEN ROOF DESIGN
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**ASSUMPTIONS**

- New York City Central Park, NY, USA (73.97W, 40.78N)
- Base Temperature = 65°F
- Roof Area = 7050 ft<sup>2</sup>
- COP = 3.5 and η = 71.33%

**EQUATIONS**

MONTHLY HEATING OR COOLING LOAD:  

$$Q_{monthly} = (UA)_h \times DD \times 24 \text{ hrs/day}$$

TOTAL HEADING OR COOLING ENERGY:

$$E_T = \frac{L_{monthly}}{\eta \text{ or } COP}$$

**HEATING AND COOLING LOAD CALCULATIONS**

- Original Roof Material: R-Value = 6.63 and U-Value = 0.15
- Proposed Green Roof Material: R-Value = 12.43 and U-Value = 0.08

Month	Degree Days	Q <sub>monthly</sub> (BTU)		Q <sub>yearly</sub> (BTU)			
		Original Roof	Green Roof	Original Roof	Green Roof		
Heating Load							
March	722	18,425,701	9,828,029	<b>145,236,380</b>	<b>77,467,192</b>		
April	369	9,417,014	5,022,912				
May	139	3,547,330	1,892,100				
October	272	6,941,538	3,702,526				
November	661	16,868,959	8,997,683				
December	840	21,437,104	11,434,272				
January	840	21,437,104	11,434,272				
February	710	18,119,457	9,664,682				
Cooling Load							
June	226	5,767,602	3,076,364				
July	453	11,560,724	6,166,340				
August	295	7,528,507	4,015,607				
September	164	4,185,339	2,232,405				

**ANNUAL COST SAVINGS**

- Average Cost of Electricity in New York City = \$0.16/kWh

Heating Energy			Cooling Energy		
Q <sub>Total</sub> (kWh)	η	E <sub>Total</sub> (kW)	Q <sub>Total</sub> (kWh)	COP	E <sub>Total</sub> (kW)
Original Roofing System					
34052	0.7133	47738	8511	3.5	2432
Green Roofing System					
18163	0.7133	25463	4540	3.5	1297
Energy Difference		<b>22275</b>	Energy Difference		<b>1135</b>

**TOTAL ENERGY REDUCTION: 23,410 kW**  
**ANNUAL COST SAVINGS: \$3,746/year**

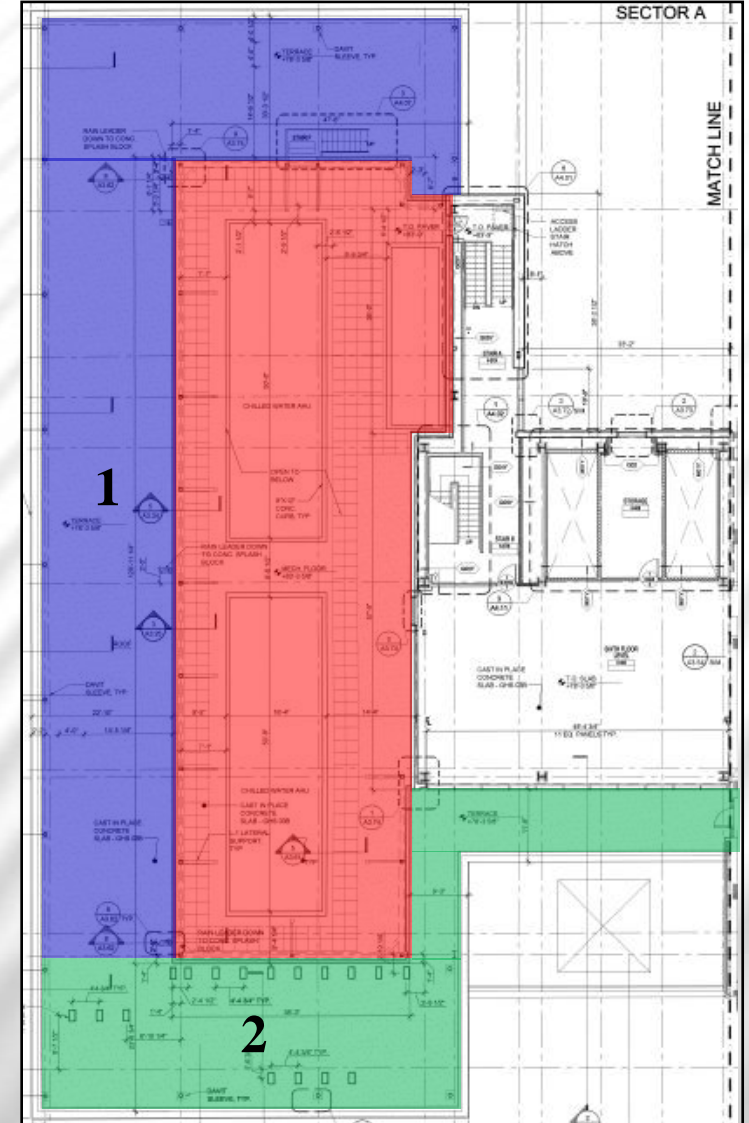


# SUSTAINABLE GREEN ROOF GARDEN

## COST AND SCHEDULE ANALYSIS

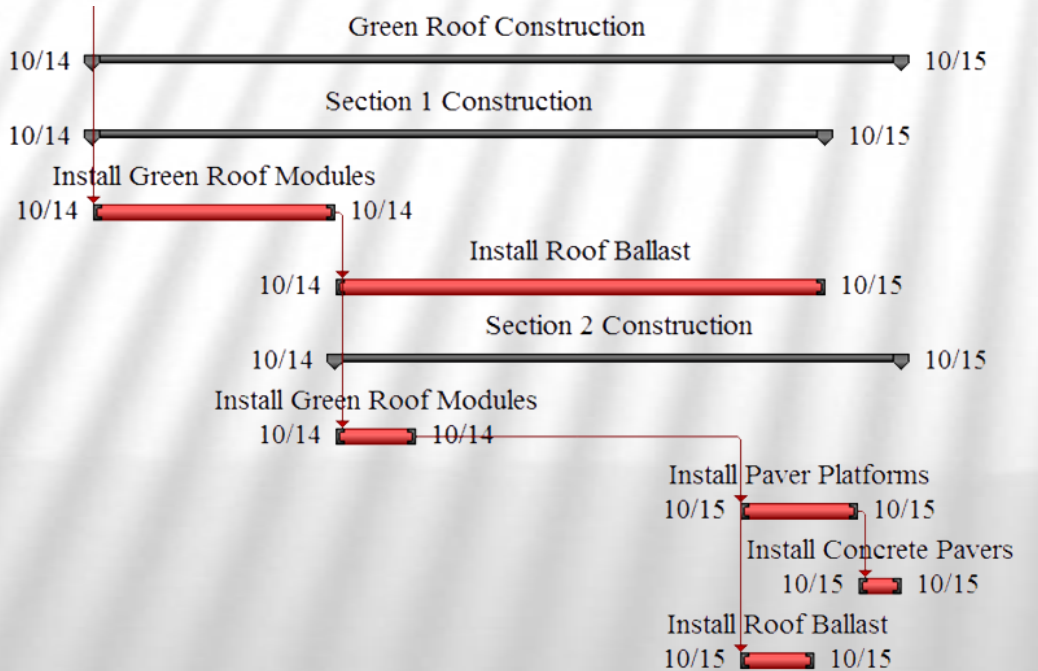
**PRESENTATION OUTLINE**

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**SCHEDULE ASSUMPTIONS**

- Two sections for simultaneous installation of materials
- MATERIAL DURATIONS:
  - Green Roof Modules, Concrete Pavers and Roof Ballast = 4000 ft<sup>2</sup>/day
  - Concrete Pavers = 5000 ft<sup>2</sup>/day

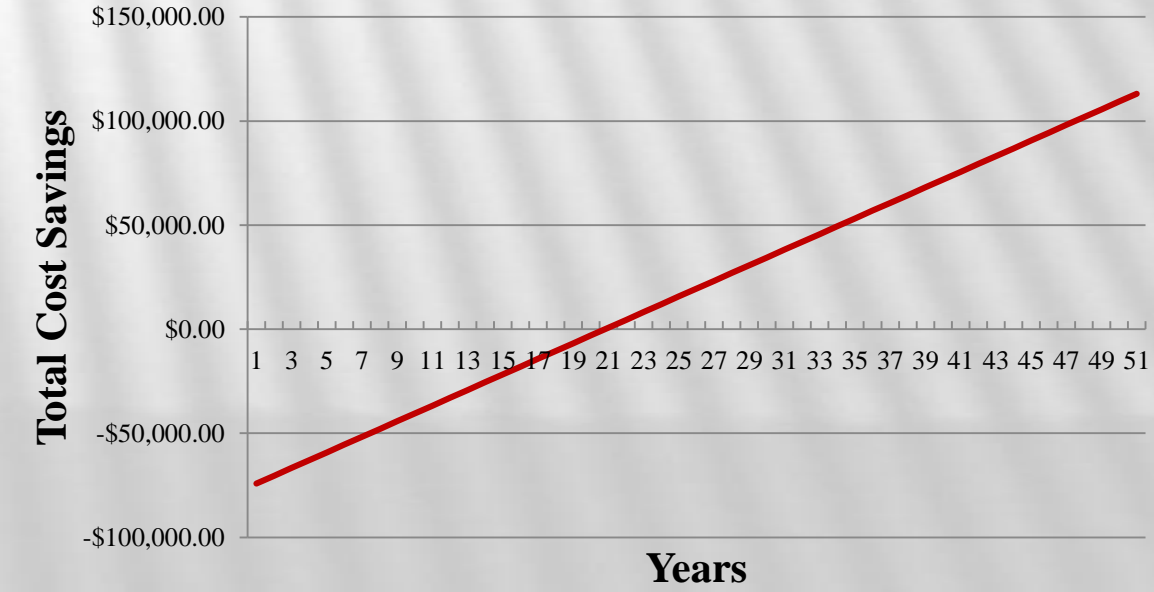


**TOTAL DURATION – 1.5 DAYS**

**GREEN ROOF SYSTEM COST**

Material	Total SF	Total Cost per SF	Total System Cost
GroRoof 18”x18”x4.5” Extensive I Hybrid modules	4075 SF	\$14.00	\$ 57,050
GroRoof Paver Platforms	1030 SF	\$9.50	\$ 9,785
2” Concrete Pavers	1030 SF	\$7.00	\$ 7,210
Roof Ballast	1945 SF	\$2.00	\$ 3,890
<b>Total</b>			<b>\$ 77,935</b>

**LIFE-CYCLE COST ANALYSIS**



**PAYBACK PERIOD – 21 YEARS**  
**COST SAVINGS - \$113,090**

## RECOMMENDATIONS AND CONCLUSIONS

### PRESENTATION OUTLINE

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
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### THE USE OF BUILDING INFORMATION MODELING

- Implement 3D Model for New Building Design and Construction
- Do Not Implement 3D Model for Existing Building Design and Construction
- Utilize VELA Systems for Punchlist
  - **2000 Man Hour** Savings

### SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY

- Re-Sequence the Project Schedule for
  - Schedule Reduction of **168 days**
  - Cost Savings of **\$206,723**
- Utilize FM:Interact Move Management for
  - Overall Schedule Reduction of **14 days**
  - Cost Savings of **\$439,488**

### MATERIAL STAGING AND SYSTEM PREFABRICATION

- Implement Integrated, Prefabricated MEP Racks for
  - Schedule Reduction of **200 Days**
  - Labor Cost Savings of **\$1,673,293**

### SUSTAINABLE GREEN ROOF GARDEN

- Implement Proposed Green Roof Garden for
  - Annual Cost Savings of **\$3,746 per Year**
  - Payback Period of **21 Years**
  - Overall Cost Savings of **\$113,090**

# ACKNOWLEDGEMENTS

## PRESENTATION OUTLINE

- PROJECT BACKGROUND
- THE USE OF BUILDING INFORMATION MODELING
- SCHEDULE RE-SEQUENCING AND TENANT OCCUPANCY
- MATERIAL STAGING AND SYSTEM PREFABRICATION
- SUSTAINABLE GREEN ROOF GARDEN
- RECOMMENDATIONS AND CONCLUSIONS
- ACKNOWLEDGEMENTS

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- Dr. Craig Dubler
- Dr. Stephen Treado
- Penn State AE Faculty

## INDUSTRY ACKNOWLEDGEMENTS



## SPECIAL THANKS TO:

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- Sean O'Connor and Gavin Schiraldo of the Hunter Roberts Construction Group Fiterman Hall Project Team
- Leasha Jackson, Lead Development Representative at FM:Systems
- Zach Miller, Director of Technical Sales at Metro Green Visions
- My Family and Friends



# APPENDICES: BIM

**TABLE 8: TRADITIONAL PUNCHLIST VERSUS VELA PUNCHLIST PROCEDURE<sup>6</sup>**

Traditional Punchlist Procedure	Man Hours	VELA Punchlist Procedure	Man Hours
HRCG punchlist hand written during walkthrough	16	HRCG punchlist entered into Vela during walkthrough	5
HRCG punchlist entered into Excel and delivers copy to Owner	8	Punchlist uploaded to system via Sync and Owner instantly receives punchlist	0
Owner reviews hard copy and adds handwritten list to punchlist	48	Owner reviews and adds to punchlist via Vela	16
Owner enters hand written items into excel and emails them to HRCG	8	Owner uploads revised punchlist via Sync – HRCG instantly receives list	0
HRCG combines lists in excel, sorts by subcontractor and prints legible reports for Sub to complete	6	HRCG prints list by sub out of Vela and provides to Subcontractor	1
Subcontractor completes list	-	Subcontractor completes list	-
HRCG reviews list to see if complete and hand writes updates	16	HRCG reviews list to see if complete	5
HRCG updates Excel spreadsheet to reflect updates	8	HRCG updates Vela to reflect updates via Sync	0
Owner reviews updated Excel spreadsheet to confirm items as completed	16	Owner reviews Vela to confirm items updated are completed	6
List of completed items is updated in Excel and returned to HRCG	8	List of completed items is updated in Excel and returned to HRCG via Sync	0
<b>Total Hours Prior to Vela</b>	<b>134</b>	<b>Total Hours Using Vela</b>	<b>33</b>

**TABLE 10: TRADITIONAL PUNCHLIST VERSUS VELA PUNCHLIST PROCEDURE**

Traditional Punchlist Procedure	Man Hours	VELA Punchlist Procedure	Man Hours
HRCG punchlist hand written during walkthrough	25	HRCG punchlist entered into Vela during walkthrough	8
HRCG punchlist entered into Excel and delivers copy to Owner	13	Punchlist uploaded to system via Sync and Owner instantly receives punchlist	0
Owner reviews hard copy and adds handwritten list to punchlist	48	Owner reviews and adds to punchlist via Vela	16
Owner enters hand written items into excel and emails them to HRCG	13	Owner uploads revised punchlist via Sync – HRCG instantly receives list	0
HRCG combines lists in excel, sorts by subcontractor and prints legible reports for Sub to complete	9	HRCG prints list by sub out of Vela and provides to Subcontractor	2
Subcontractor completes list	-	Subcontractor completes list	-
HRCG reviews list to see if complete and hand writes updates	16	HRCG reviews list to see if complete	5
HRCG updates Excel spreadsheet to reflect updates	13	HRCG updates Vela to reflect updates via Sync	0
Owner reviews updated Excel spreadsheet to confirm items as completed	16	Owner reviews Vela to confirm items updated are completed	6
List of completed items is updated in Excel and returned to HRCG	8	List of completed items is updated in Excel and returned to HRCG via Sync	0
<b>Total Hours Prior to Vela</b>	<b>160</b>	<b>Total Hours Using Vela</b>	<b>36</b>

**TABLE 11: TRADITIONAL PUNCHLIST VERSUS VELA PUNCHLIST PROCEDURE**

Traditional Punchlist Procedure	Man Hours	VELA Punchlist Procedure	Man Hours
HRCG punchlist hand written during walkthrough	40	HRCG punchlist entered into Vela during walkthrough	13
HRCG punchlist entered into Excel and delivers copy to Owner	20	Punchlist uploaded to system via Sync and Owner instantly receives punchlist	0
Owner reviews hard copy and adds handwritten list to punchlist	48	Owner reviews and adds to punchlist via Vela	16
Owner enters hand written items into excel and emails them to HRCG	20	Owner uploads revised punchlist via Sync – HRCG instantly receives list	0
HRCG combines lists in excel, sorts by subcontractor and prints legible reports for Sub to complete	15	HRCG prints list by sub out of Vela and provides to Subcontractor	3
Subcontractor completes list	-	Subcontractor completes list	-
HRCG reviews list to see if complete and hand writes updates	16	HRCG reviews list to see if complete	5
HRCG updates Excel spreadsheet to reflect updates	20	HRCG updates Vela to reflect updates via Sync	0
Owner reviews updated Excel spreadsheet to confirm items as completed	16	Owner reviews Vela to confirm items updated are completed	6
List of completed items is updated in Excel and returned to HRCG	8	List of completed items is updated in Excel and returned to HRCG via Sync	0
<b>Total Hours Prior to Vela</b>	<b>203</b>	<b>Total Hours Using Vela</b>	<b>42</b>

# APPENDICES: RE-SEQUENCING

**TABLE 17: ORIGINAL AND REDUCED TENANT PHASING SCHEDULE REDUCTION**

Task Name	Original Schedule		Re-Sequenced Schedule		Duration Saved
	Start	Finish	Start	Finish	
<b>New Building Occupancy Move-In</b>	9/7/2011	10/4/2011	9/7/2011	9/20/2011	14
<b>Podium -Floors 1-5 Occupancy Move-In</b>	9/7/2011	10/4/2011	9/7/2011	9/20/2011	14
<b>Existing Building Occupancy Move-In</b>	8/23/2011	7/15/2013	8/23/2011	7/8/2013	7
<b>13th Floor Occupancy Move-In</b>	8/23/2011	9/5/2011	8/23/2011	8/29/2011	7
<b>6th Floor Occupancy Move-In</b>	6/26/2012	7/9/2012	6/26/2012	7/2/2012	7
<b>7th Floor Occupancy Move-In</b>	6/26/2012	7/9/2012	6/26/2012	7/2/2012	7
<b>8th Floor Occupancy Move-In</b>	10/11/2012	10/24/2012	10/11/2012	10/17/2012	7
<b>5th Floor Occupancy Move-In</b>	6/26/2012	7/9/2012	6/26/2012	7/2/2012	7
<b>2nd Floor Occupancy Move-In</b>	7/27/2012	8/9/2012	7/27/2012	8/2/2012	7
<b>3rd Floor Occupancy Move-In</b>	7/27/2012	8/9/2012	7/27/2012	8/2/2012	7
<b>4th Floor Occupancy Move-In</b>	7/27/2012	8/9/2012	7/27/2012	8/2/2012	7
<b>9th Floor Occupancy Move-In</b>	4/10/2013	4/23/2013	4/4/2013	4/9/2013	14
<b>1st Floor Occupancy Move-In</b>	5/23/2013	6/5/2013	5/23/2013	5/29/2013	7
<b>10th Floor Occupancy Move-In</b>	6/24/2013	7/5/2013	6/17/2013	6/21/2013	14
<b>11th Floor Occupancy Move-In</b>	7/2/2013	7/15/2013	5/28/2013	7/1/2013	14
<b>Project Substantial Completion</b>	7/15/2013	7/15/2013	7/1/2013	7/1/2013	14

**TABLE 19: REDUCED TENANT PHASING SCHEDULE REVENUE COST SAVINGS**

Task Name	Duration Saved	Patient Revenue per Day	Patients per Floor	Total Revenue
<b>New Building Occupancy Move-In</b>				
<b>Floors 1-5 Occupancy Move-In</b>	14	\$ 255.27	20	\$ 71,476
<b>Existing Building Occupancy Move-In</b>				
<b>13th Floor Occupancy Move-In</b>	7	\$ 255.27	20	\$ 35,738
<b>6th Floor Occupancy Move-In</b>	7	\$ 255.27	20	\$ 35,738
<b>7th Floor Occupancy Move-In</b>	7	\$ 255.27	20	\$ 35,738
<b>8th Floor Occupancy Move-In</b>	7	\$ 255.27	20	\$ 35,738
<b>5th Floor Occupancy Move-In</b>	7	\$ -	-	\$ -
<b>2nd Floor Occupancy Move-In</b>	7	\$ -	-	\$ -
<b>3rd Floor Occupancy Move-In</b>	7	\$ -	-	\$ -
<b>4th Floor Occupancy Move-In</b>	7	\$ -	-	\$ -
<b>9th Floor Occupancy Move-In</b>	14	\$ 255.27	20	\$ 71,476
<b>1st Floor Occupancy Move-In</b>	7	\$ -	-	\$ -
<b>10th Floor Occupancy Move-In</b>	14	\$ 255.27	20	\$ 71,476
<b>11th Floor Occupancy Move-In</b>	14	\$ 255.27	20	\$ 71,476
<b>Total Cost Savings</b>				\$ 428,854



**TABLE 39: PREFABRICATION SCHEDULE REDUCTION TAKE-OFFS**

Location	Installation Activity	Original Installation Duration	Prefabrication Installation Duration	Duration Reduction
Second Floor	<b>Mechanical Installation</b>			
	Supply Air Ductwork AHU 6	11	7	4
	Return Air Ductwork AHU 6	11	7	4
	Supply Air Ductwork AHU 7	11	7	4
	Return Air Ductwork AHU 7	11	7	4
	Exam Room Ductwork Branches	6	4	2
	Mechanical System Piping	6	4	2
	<b>Electrical Installation</b>			
	Power Conduit and Wiring	11	7	4
	Lighting Conduit and Wiring	11	7	4
	Nurse Call Conduit and Wiring	5	3	2
	AHU Component Conduit and Wiring	5	3	2
	<b>Plumbing Installation</b>			
	Soil, Waste, and Sanitary Piping	34	22	12
	Domestic Hot and Cold Water Piping	23	15	8
	<b>Fire Protection Installation</b>			
	Sprinkler Piping	16	11	5
	<b>Total</b>			
	-	161	106	55
Third Floor	<b>Mechanical Installation</b>			
	Supply Air Ductwork AHU 6	11	7	4
	Return Air Ductwork AHU 6	11	7	4
	Supply Air Ductwork AHU 7	11	7	4
	Return Air Ductwork AHU 7	11	7	4
	Exam Room Ductwork Branches	6	4	2
	Mechanical System Piping	6	4	2
	<b>Electrical Installation</b>			
	Power Conduit and Wiring	11	7	4
	Lighting Conduit and Wiring	11	7	4
	Nurse Call Conduit and Wiring	5	3	2
	AHU Component Conduit and Wiring	5	3	2
	<b>Plumbing Installation</b>			
	Soil, Waste, and Sanitary Piping	34	22	12
	Domestic Hot and Cold Water Piping	23	15	8
	<b>Fire Protection Installation</b>			
	Sprinkler Piping	16	11	5
	<b>Total</b>			
	-	161	106	55



# APPENDICES: PREFABRICATION

Location	Installation Activity	Original Installation Duration	Prefabrication Installation Duration	Duration Reduction
Fourth Floor	<b>Mechanical Installation</b>			
	Supply Air Ductwork AHU 6	10	7	4
	Return Air Ductwork AHU 6	10	7	4
	Supply Air Ductwork AHU 7	10	7	4
	Return Air Ductwork AHU 7	10	7	4
	Mixed-Use Ductwork Branches	5	3	2
	Mechanical System Piping	5	3	2
	<b>Electrical Installation</b>			
	Power Conduit and Wiring	18	12	6
	Lighting Conduit and Wiring	18	12	6
	Nurse Call Conduit and Wiring	8	5	3
	AHU Component Conduit and Wiring	8	5	3
	<b>Plumbing Installation</b>			
	Soil, Waste, and Sanitary Piping	39	26	13
	Domestic Hot and Cold Water Piping	39	26	13
	Medical Gas Piping	52	34	18
	<b>Fire Protection Installation</b>			
	Sprinkler Piping	26	17	9
	<b>Total</b>			
-	261	172	89	
Fifth Floor	<b>Mechanical Installation</b>			
	Supply Air Ductwork AHU 6	15	10	5
	Return Air Ductwork AHU 6	15	10	5
	Supply Air Ductwork AHU 7	15	10	5
	Return Air Ductwork AHU 7	15	10	5
	Consult Room Ductwork Branches	8	5	3
	Mechanical System Piping	8	5	3
	<b>Electrical Installation</b>			
	Power Conduit and Wiring	11	7	4
	Lighting Conduit and Wiring	11	7	4
	Nurse Call Conduit and Wiring	5	3	2
	AHU Component Conduit and Wiring	5	3	2
	<b>Plumbing Installation</b>			
	Soil, Waste, and Sanitary Piping	18	12	6
	Domestic Hot and Cold Water Piping	12	8	4
	<b>Fire Protection Installation</b>			
	Sprinkler Piping	15	10	5
	<b>Total</b>			
	-	153	101	52
<b>Total</b>				
-	737	486	250	



TABLE 40: LIFE-CYCLE COST ANALYSIS		
Year	Annual Cost Savings	Life-Cycle Cost
1	\$ 3,745.58	\$ (74,189.42)
2	\$ 3,745.58	\$ (70,443.84)
3	\$ 3,745.58	\$ (66,698.26)
4	\$ 3,745.58	\$ (62,952.68)
5	\$ 3,745.58	\$ (59,207.10)
6	\$ 3,745.58	\$ (55,461.52)
7	\$ 3,745.58	\$ (51,715.94)
8	\$ 3,745.58	\$ (47,970.36)
9	\$ 3,745.58	\$ (44,224.78)
10	\$ 3,745.58	\$ (40,479.20)
11	\$ 3,745.58	\$ (36,733.62)
12	\$ 3,745.58	\$ (32,988.04)
13	\$ 3,745.58	\$ (29,242.46)
14	\$ 3,745.58	\$ (25,496.88)
15	\$ 3,745.58	\$ (21,751.30)
16	\$ 3,745.58	\$ (18,005.72)
17	\$ 3,745.58	\$ (14,260.14)
18	\$ 3,745.58	\$ (10,514.56)
19	\$ 3,745.58	\$ (6,768.98)
20	\$ 3,745.58	\$ (3,023.40)
21	\$ 3,745.58	\$ 722.18
22	\$ 3,745.58	\$ 4,467.76
22	\$ 3,745.58	\$ 8,213.34
23	\$ 3,745.58	\$ 11,958.92
24	\$ 3,745.58	\$ 15,704.50
25	\$ 3,745.58	\$ 19,450.08
26	\$ 3,745.58	\$ 23,195.66
27	\$ 3,745.58	\$ 26,941.24
28	\$ 3,745.58	\$ 30,686.82
29	\$ 3,745.58	\$ 34,432.40
30	\$ 3,745.58	\$ 38,177.98
31	\$ 3,745.58	\$ 41,923.56
32	\$ 3,745.58	\$ 45,669.14
33	\$ 3,745.58	\$ 49,414.72
34	\$ 3,745.58	\$ 53,160.30
35	\$ 3,745.58	\$ 56,905.88
36	\$ 3,745.58	\$ 60,651.46
37	\$ 3,745.58	\$ 64,397.04
38	\$ 3,745.58	\$ 68,142.62
39	\$ 3,745.58	\$ 71,888.20
40	\$ 3,745.58	\$ 75,633.78
41	\$ 3,745.58	\$ 79,379.36
42	\$ 3,745.58	\$ 83,124.94
43	\$ 3,745.58	\$ 86,870.52
44	\$ 3,745.58	\$ 90,616.10
45	\$ 3,745.58	\$ 94,361.68
46	\$ 3,745.58	\$ 98,107.26
47	\$ 3,745.58	\$ 101,852.84
48	\$ 3,745.58	\$ 105,598.42
49	\$ 3,745.58	\$ 109,344.00
50	\$ 3,745.58	\$ 113,089.58

# APPENDICES: GREEN ROOF

**TABLE 32: ROOF SYSTEM R- VALUE AND U-VALUE CALCULATION**

Material	R-Value (ft <sup>2</sup> -°F-hr/BTU)		U-Value (BTU/ft <sup>2</sup> -°F-hr)	
	Original Roof	Green Roof	Original Roof	Green Roof
<b>4-1/2" GroRoof System</b>	-	6	-	0.17
<b>Stone Roof Ballast</b>	0.2	-	5.00	-
<b>2" Thick Drainage Insulation Panels</b>	5.88	5.88	0.17	0.17
<b>Hot Fluid Applied, Rubberized Asphalt Waterproofing Membrane</b>	0.15	0.15	6.67	6.67
<b>4" Concrete Slab</b>	0.4	0.4	2.50	2.50
<b>Total</b>	6.63	12.43	0.15	0.08